Establishment of Basic Sustainability Policy and Important Issues (Materialities)

Based on its corporate philosophy and long-term vision, the Kyudenko Group has established a Basic Sustainability Policy and important issues (materialities) in order to focus more on improving corporate value from a long-term perspective while taking into consideration factors such as the global environment, society, and the economy.

In the future, the Group will contribute to the creation of a sustainable society by promoting a planned and proactive approach to important issues (materialities) under the Basic Sustainability Policy.

□ Basic Sustainability Policy

Based on the corporate philosophy, the Kyudenko Group will create a sustainable society and improve the corporate value of the Group by solving social issues through its business activities.

□ Important issues (11 items)

Environment (E)	Contribute to the spread and expansion of clean energy
	Contribute to energy conservation
	Kyudenko to achieve carbon neutrality by 2050
Society (S)	Create an environment that embraces diverse values and maximizes individual capabilities
	Create rewarding workplaces with safety as the highest priority
	Strengthen the overall human capacity (business performance, human capacity, creativity (thinking skills))
	Maintain and develop regional infrastructure through stable power supplies and equipment construction, etc.
	Use our technical capabilities to contribute to infrastructure development that is resistant to natural disasters
	Create new value through technical development and active collaboration
	Contribute to the formation of a circular society
Governance (G)	Implement fair and transparent business practices

^{*} The Basic Sustainability Policy and important issues mentioned above (including information disclosure based on the TCFD recommendations) will be described in more detail in the Integrated Report "KYUDENKO REPORT 2022" scheduled for publication in December.

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Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

■ Basic Sustainability Policy

We operate our business under the Corporate Philosophy: 1. We contribute to society through providing agreeable environmental solution.

2. We keep challenging for sustainable development through our engineering strength and create a new value. 3. We aim to create mutual

2. We keep challenging for sustainable development through our engineering strength and create a new value. 3. We aim to create mutual respecting environment in Kyudenko which utilize and develop employees' personality. In addition, we have formulated a long-term vision for our 100th anniversary (2044), under which we aim to deliver both social and economic value by working to solve social problems, realize a carbon-free society, and maintain and develop local public infrastructure.

Based on this corporate philosophy and long-term vision, we have established a Basic Sustainability Policy and important issues (materialities) in order to focus more on improving corporate value from a long-term perspective while taking into consideration factors such as the global environment, society, and the economy.

In the future, the Group will contribute to the creation of a sustainable society by promoting a planned and proactive approach to important issues (materialities) under the Basic Sustainability Policy.

[Basic Policy]

Based on the corporate philosophy, the Kyudenko Group will create a sustainable society and improve the corporate value of the Group by solving social issues through its business activities.

Important issues (materialities) System Social issues Important issues (materialities) **SDGs Orientation of measures** diagram Contribute to the spread and expansion of clean Promote energy creation related construction and projects (solar, Environment (E) В wind, biomass, PPA, EMS, etc.) energy (*) Climate change Promote energy saving related construction (proposals for **Decarbonized society** energy efficiency improvement (ES) construction, EV charging Contribute to energy conservation (*) В **Energy** equipment, ZEB, energy saving equipment, etc.) Kyudenko to achieve carbon neutrality by 2050 (*) Respond to TCFD and reduce our own CO₂ emissions В Diversity Create an environment that embraces diverse values Promote diversity and inclusion, build diverse and flexible ways Labor practices D **Employment** of working, and respect human rights and maximizes individual capabilities **Human rights** Create rewarding workplaces with safety as the Eliminate critical disasters, promote health and productivity Occupational safety and Ε management, improve employee engagement health highest priority Strengthen the overall human capacity (business Strengthen human resource development and build diverse performance, human capacity, creativity (thinking **Education and training** D career maps <u>S</u> skills)) Society Maintain and develop local infrastructure through Maintain and develop social infrastructure through existing **Communities** С U stable supply of electricity and facility work, etc. businesses Use our technical capabilities to contribute to Disaster-resistant urban development, disaster recovery, support infrastructure development that is resistant to Disaster prevention С for areas affected by disasters, community contribution activities natural disasters Create new business areas, improve productivity, promote Create new value through technical development and investment in DX and technology development, promote open Α Innovation active collaboration innovation, promote M&A Promote 3R (reduce, reuse, recycle), Contribute to the formation of a circular society Waste Α promote green purchasing **Organizational** governance Enhance corporate governance, ensure compliance, implement Implement fair and transparent business practices **Anti-corruption** information security management, strengthen risk management, Ε Compliance ensure fair transactions in the supply chain Fair business practices

- (Note) 1. (*) Items related to the environment: Disclose information based on the recommendations of the TCFD (Task Force on Climate-Related Financial Disclosures).
 - 2. System diagram ... A: Solve social problems B: Realize a carbon-free society C: Maintain and develop local public infrastructure D: Strengthening human capital E: Strengthening a sound management base
 - 3. Important issues (materialities) will be reviewed as necessary depending on future changes in the social situation.

Anti-competitive behavior

Important Issues (Materialities) System Diagram

A: Solve social problems

- Create new value through technical development and active collaboration
- Contribute to the formation of a circular society

B: Realize a carbon-free society

- Contribute to the spread and expansion of clean energy
- Contribute to energy conservation
- Kyudenko to achieve carbon neutrality by 2050

C: Maintain and develop local public infrastructure

- Maintain and develop local infrastructure through stable supply of electricity and facility work, etc.
- Use our technical capabilities to contribute to infrastructure development that is resistant to natural disasters

D: Strengthening human capital

- · Create an environment that embraces diverse values and maximizes individual capabilities
- Strengthen the overall human capacity (business performance, human capacity, creativity (thinking skills))

E: Strengthening a sound management base

- Create rewarding workplaces with safety as the highest priority
- Implement fair and transparent business practices

Value Creation by Business (Corresponds to C Philosophy 1 a

Corporate and 2)

(Corresponds to Corporate Support Creation Foundation to Value (

Corporate Philosophy and **Corporate Colors**

1. We contribute to society through providing agreeable environmental solution.

Social/Green

2. We keep challenging for sustainable development through our engineering strength and create a new value.

Technical/Blue

3. We aim to create mutual respecting environment in Kyudenko which utilize and develop employees' personality.

Human/Red